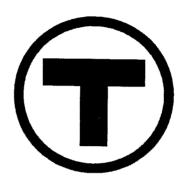
Massachusetts Bay Transportation Authority



Designing for the Future Capital Investment Program

Sustainable Design Roundtable

UMASS Boston

June 9, 2005



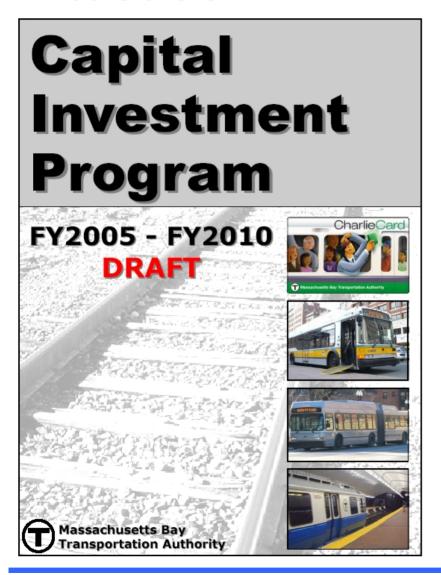
Profile of the MBTA



- Fifth largest transit agency in America
- 4.5 million people in 175 communities served
- 1.1 million passengers a day
- Bus, subway, bus rapid transit, commuter rail, trackless trolleys, ferries, paratransit (the RIDE)



What is the CIP?



- Rolling 5-year capital program
- Implements the 25-year Program for Mass Transportation
- The CIP is financially constrained
- The Draft CIP includes the current fiscal year (FY05)

How is the CIP Funded?



TEA-21

NEW ISSUE - BOOK-ENTRY ONLY

latings: Moody's: Standard & Poor's:

ereia) one of the Internal e Notes for federal

In the opinion of Bond Connell, under antiting law, convening continued compliance with notative providence of the Internal Sections of Code of 1986, as amended, internal on the Notice will not be included in the great income of holders of the Notice for finding of the Notice for finding income too purposes. Internal on the Notice will not conclude a profession time for the purposes of computation of the attenuable minimum tear impacts on certain individuals and comparations, although internal on the Notice will be taken into ancount occupating the alternative minimum tea applicable to certain corporations. In the application of flood Common, internal on the Notice and any profit made on the sale thereof are except from Massachusette pursual income tours, and the Notice are except from Massachusette pursual procept tears. See "TAL EURSPATION" hereof.



\$81,665,000

Massachusetts Bay Transportation Authority Federal Transit Grant Anticipation Notes 2004 Series A

Dated: Date of Initial Delivery

Due: September 1, as shown on the tadds cow

The Notes will be instead by means of a book-carry ordy system evidencing ownership and transfer of the Notes on the records of The Depository Prost Conquery ("DTC") and its participants. Desirb of payment of the Notes are more fully described in this Official Statement. The Notes will be instead from the date of initial delivery benefit and interest will be payable on March 1, 2005 and semiconously threather on each March 1 and September 1, calculated on the basis of a 300-day year of between 30-day practic. In Notes are articles to credenping option transmit, as more fully described bareis.

The Notes will continue special obligations of the Manachusetts Bay Transportation Authority (the "Authority") populae solely from and accurate the by a pleage of Hedged Revenues and funds and accounts established under the Federal Transa Garan Anticipation New Trust Agreement dated as of 101, 1204-by and there on the Authority and U.S. Robe, National Association, as trained the "Trustee"), as supplemented by the First Supplemental Trust Agreement authorities in times of the Potest dated as of 101, 2004, by and between the Authority and the Trustee. The Authority has not storing power. Notine the Commerceath of Manachusetts (the "Commerceath") nor any political authorities in the cod datall be obligated to pay the New and relative the faith and credit in the taxing power of the Commerceath or any political authorities thereof (other ham the Authority) is pledged to undeplayment, except a described herein.

The scheduled payment of the principal of and interest on the Notes when the will be guaranteed under a municipal bond insurance policy to be insued by MBIA Insurance Corporation concurrently with the delivery of the Notes.

AADLA

The Notes are special obligations of the Authority psychle from certain federal grants received from the Federal Turnit. Administration purment to 40 U.S.C. Section 5307 and other funds as described benin. The Federal Program (admined herein) does not constitute a commitment, guarantee or obligation on the part of the United States of America to provide payment on the Notes and so rights are thereby created in any party, other than the Authority, against the Federal Turnit Administration.

The Notes are offered when, as and if issued and received by the Underwriters, arbiject to the unqualified approval of legality by Mirz, Levin, Cohn, Ferin, Glowlay and Popes, P.C., Bosten, Massachusetti, Bend Consuel to the Authority, and certain other conditions. Certain legal matters will be pasted upon for the Underwriters by Pallers & Dedge LIP, Bosten, Massachusette. The Notes are expected to be available for delivery on or about August 5, 2004, at or through DTC in New York, New York.

Morgan Stanley

Bear, Stearns & Co. Inc. Lehman Brothers Raymond James & Associates, Inc.
Siebert Brandford Shank & Co., LLC UBS Financial Services Inc.

July 23, 2004

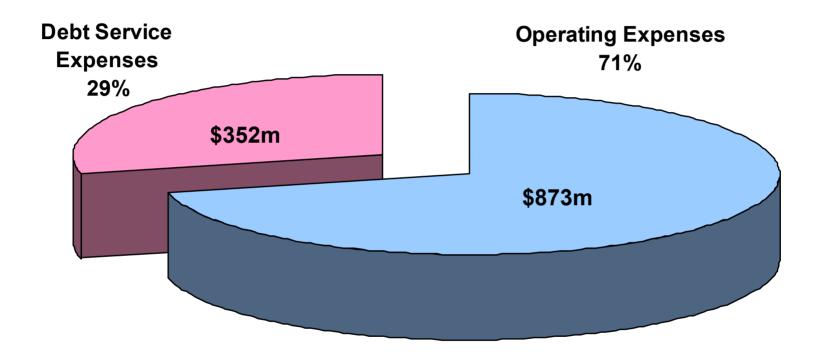
Federal Grants

Non-Federal

- > Revenue Bonds
- > State funds
- > Pay-as-you-go
- Alternative Financing
 - Project Financing
 - Grant Anticipation Notes

FY2005 Operating Budget

Total Budget \$1.2 billion



Debt service consumes nearly one third of the operating budget.



What does the Capital Program Invest in?



Over 2,500 Revenue Vehicles



275 Stations



885 Miles of Track



496 Bridges



20 Miles of Tunnels

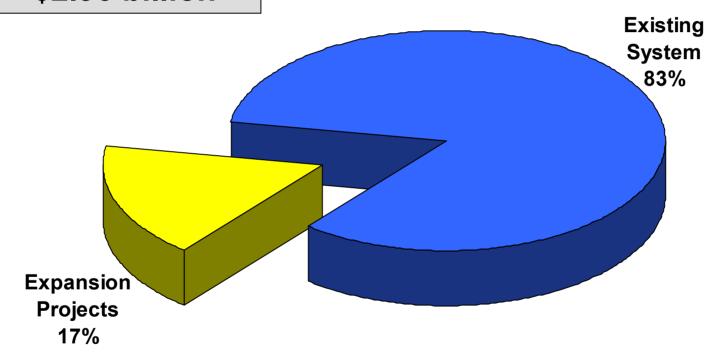


19 Maintenance Shops

The MBTA's infrastructure is extensive and has major capital needs.

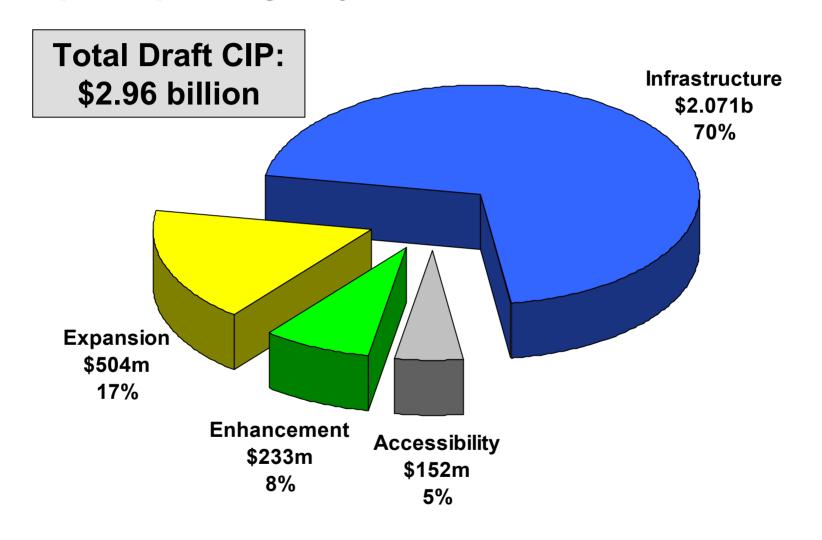
Investing in the Existing System

Total Draft CIP: \$2.96 billion



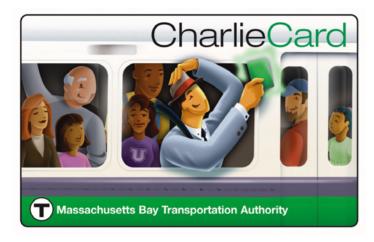


Capital Spending – By Area





Additions This Year





Operations Support

- Life-safety issues
- Basic capital maintenance
- "Behind-the-Scenes"

Station Management Project

- Automated Fare Collection
- Subway Stations
 - Ashmont and Mattapan
 - Government Center
 - North Station
 - Wonderland
- Transit Security
 - Silver Line Phase II.
 - MBTA Police TPSA Strategy
- Studies and Planning
 - Wellington Bus Facility
 - Parking at Salem and Beverly



Additions This Year





Bus Operations

- 85 New Buses
- Upgrades to facilities related to CNG vehicles and safety issues

Accessibility

Green Line LRAP: Copley, Arlington,
 Gov't Center, Kenmore, BC, Brookline
 Village

Commuter Rail

- Repairs to two major bridges
- Overhauls to Coaches and Locomotives
- Signals

Subway

- Green Line D-Branch Track
- Red Line Vehicles minor repair
- Administrative/Other

CIP by Area





Bus Service: Revitalization

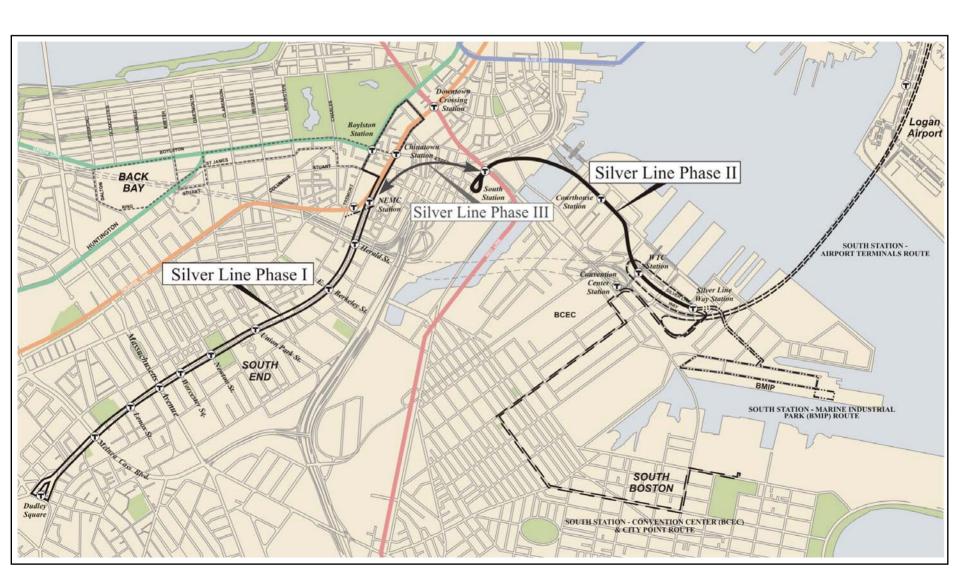


- 343 new buses running on environmentally-friendly Compressed Natural Gas
- 260 new emission-control diesel buses
- 28 new Trackless Trolleys



 Overhaul of existing buses, and new maintenance facilities at Arborway and Southampton St.

Silver Line Overview



Silver Line Phase I: July 2002

Washington Street: Stations and Route

- Complete street reconstruction
- Reserved BRT lane
- New lighting, landscaping, street furniture
- Future conversion to Light Rail Transit (LRT) possible

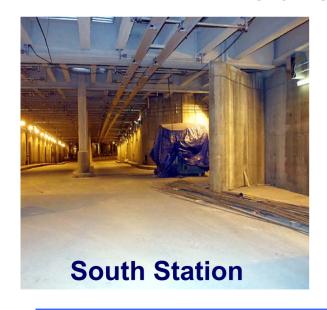


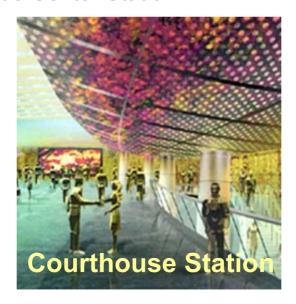
Phase II: Silver Line First New Line since 1918

1-mile tunnel from South Station to South Boston Waterfront

3 new stations:

- South Station
- Courthouse Station
- World Trade Center Station

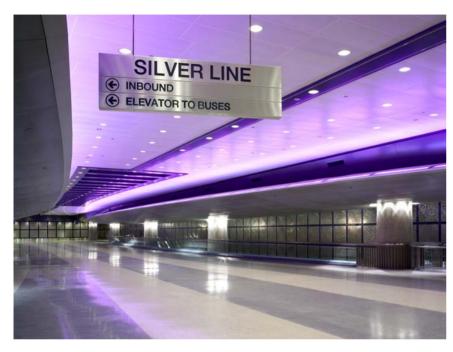








The Silver Line: New Stations Open



 Phase II, the tunnel from South Station to South Boston opened December 17, 2004





The Silver Line: Expansion



- 60-foot buses on Phase I
- Phase II, the tunnel from South Station to South Boston opened December 17, 2004



- 32 new vehicles for phase II
- Phase III preliminary design is underway, received FTA Recommended Rating



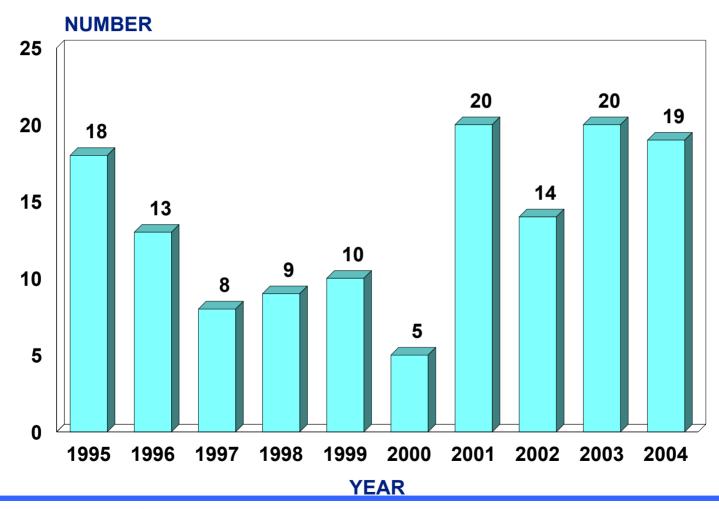
The Silver Line: Phase III Stations



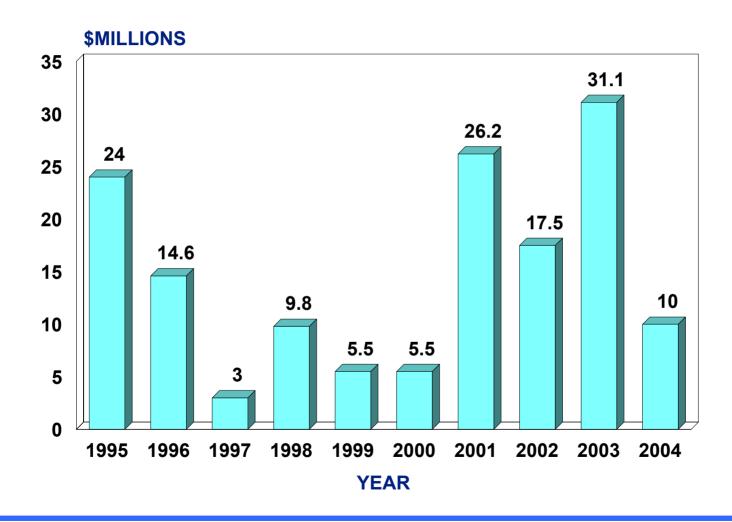


- Phase III, the connection from Boylston station to South station
- Two new stations to be designed: Chinatown and Boylston

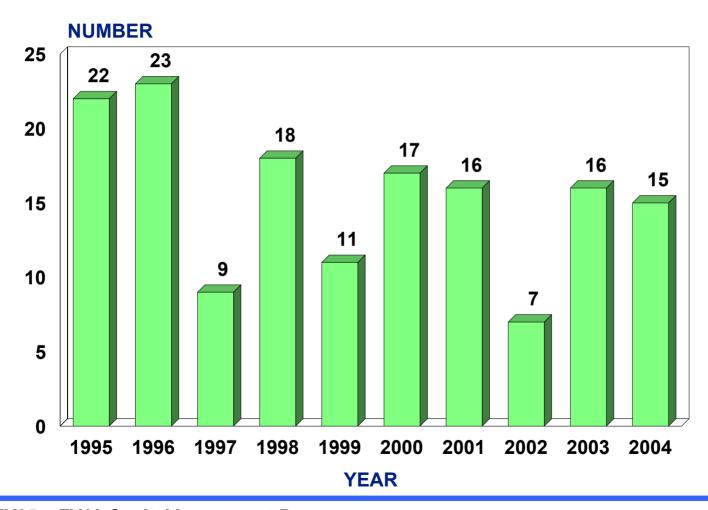
PROFESSIONAL SERVICES CONTRACTS NUMBER OF CONTRACTS AWARDED



PROFESSIONAL SERVICES CONTRACTS \$ VALUE OF CONTRACT AWARDS

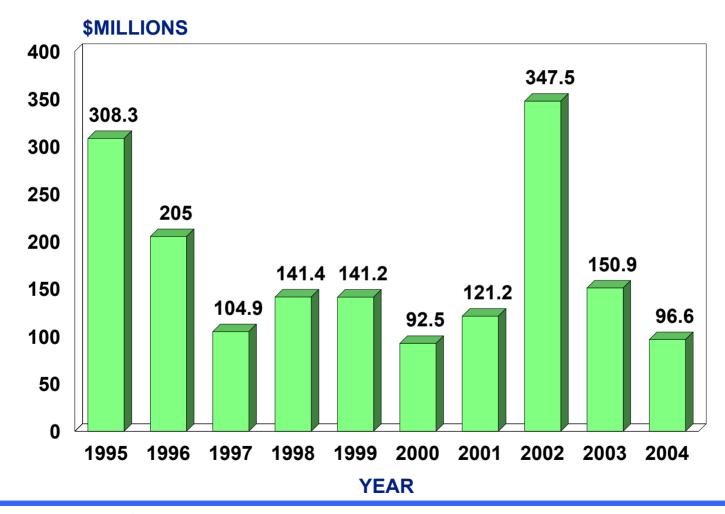


CONSTRUCTION CONTRACTS NUMBER OF CONTRACTS AWARDED





CONSTRUCTION CONTRACTS \$ VALUE OF CONTRACT AWARDS





Red Line: Reinvestment



 Reconstruct five Dorchester branch stations: Ashmont, Savin Hill, Fields Corner, Shawmut, and Mattapan



- Rebuild Charles/MGH for complete accessibility
- Behind-the-scenes: power, vents, bridges, etc.



Green Line: Accessibility



- New low-floor cars for easy boarding
- Renovation of four stations: Kenmore, Copley, Arlington, Government Center
- Track improvements



Blue Line: Capacity and Modernization





- 94 new cars for six-car trains
- Reconstruct six stations:
 Orient Heights, Maverick,
 State Street, Government
 Center, Airport, Aquarium
- Expanded and rehabilitated carhouse at Orient Heights
- Track and power improvements

Orange Line: Reinvestment



- New signal system
- North Station Transportation Center
- Continued reinvestment in the vehicle fleet



Commuter Rail: Reinvestment + Capacity





- New service on Greenbush Line to Braintree, Weymouth, Hingham, Cohasset, and Scituate
- Fairmount Corridor project will revitalize line through Dorchester and Mattapan
- Overhauls of coaches and locomotives
- Track replacement



"Behind-the-Scenes" Investments



- Station mid-life overhauls will continue
- Systemwide Radio Project
- Multiple bridges will be rebuilt
- Environmental cleanup projects
- Track and signal investments
- Power equipment upgrades



Station Management Project





- Revolutionize the way the MBTA does business
- Replace tokens with CharlieCards and CharlieTickets
- Replace turnstiles with automatic gates and ticket machines
- Token collectors become customer service agents
- Friendlier, safer, more efficient MBTA

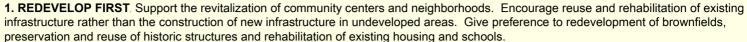


Massachusetts Bay Transportation Authority Tran

Transit Oriented Development









2. CONCENTRATE DEVELOPMENT. Support development that is compact, conserves land, integrates uses, and fosters a sense of place. Create walkable districts mixing commercial, civic, cultural, educational and recreational activities with open space and housing for diverse communities.



3. BE FAIR. Promote equitable sharing of the benefits and burdens of development. Provide technical and strategic support for inclusive community planning to ensure social, economic, and environmental justice. Make regulatory and permitting processes for development clear, transparent, cost-effective, and oriented to encourage smart growth and regional equity.



4. RESTORE AND ENHANCE THE ENVIRONMENT. Expand land and water conservation. Protect and restore environmentally sensitive lands, natural resources, wildlife habitats, and cultural and historic landscapes. Increase the quantity, quality and accessibility of open space. Preserve critical habitat and biodiversity. Promote developments that respect and enhance the state's natural resources.



5. CONSERVE NATURAL RESOURCES. Increase our supply of renewable energy and reduce waste of water, energy and materials. Lead by example and support conservation strategies, clean power and innovative industries. Construct and promote buildings and infrastructure that use land, energy, water and materials efficiently.



6. EXPAND HOUSING OPPORTUNITIES. Support the construction and rehabilitation of housing to meet the needs of people of all abilities, income levels and household types. Coordinate the provision of housing with the location of jobs, transit and services. Foster the development of housing, particularly multifamily, that is compatible with a community's character and vision.



7. PROVIDE TRANSPORTATION CHOICE. Increase access to transportation options, in all communities, including land- and water-based public transit, bicycling, and walking. Invest strategically in transportation infrastructure to encourage smart growth. Locate new development where a variety of transportation modes can be made available.



8. INCREASE JOB OPPORTUNITIES. Attract businesses with good jobs to locations near housing, infrastructure, water, and transportation options. Expand access to educational and entrepreneurial opportunities. Support the growth of new and existing local businesses.



9. FOSTER SUSTAINABLE BUSINESSES. Strengthen sustainable natural resource-based businesses, including agriculture, forestry and fisheries. Strengthen sustainable businesses. Support economic development in industry clusters consistent with regional and local character. Maintain reliable and affordable energy sources and reduce dependence on imported fossil fuels.



10. PLAN REGIONALLY. Support the development and implementation of local and regional plans that have broad public support and are consistent with these principles. Foster development projects, land and water conservation, transportation and housing that have a regional or multi-community benefit. Consider the long-term costs and benefits to the larger Commonwealth.

For additional information, contact the Massachusetts Office for Commonwealth Development at (617) 573-1380.



Sustainable Design Guidelines & Projects



- Dorchester Red Line Stations: Ashmont, Fields Corner, Savin Hill and Shawmut
- Maintenance Facilities: Arborway Bus, and Wellington Bus facility
- Expanded and rehabilitated carhouse at Orient Heights
- New Silver Line Stations
- Fairmount Corridor : Four new Stations



Design Guidelines





Implement set of Sustainable design Guidelines

Integrate the "greening" of the building into design from the start

Water reclamation

Lighting

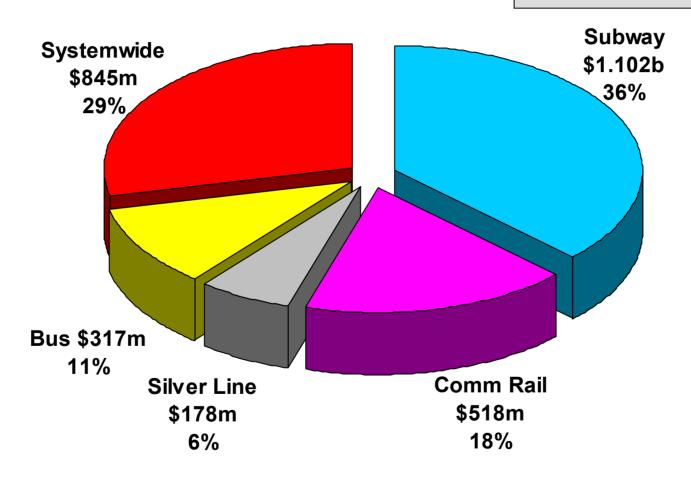
Building Materials

Drainage

Waste material removal

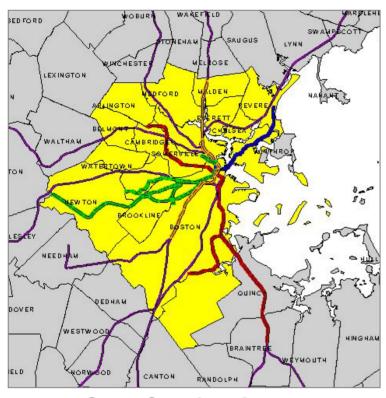
The CIP Invests in All Modes

Total Draft CIP: \$2.96 billion



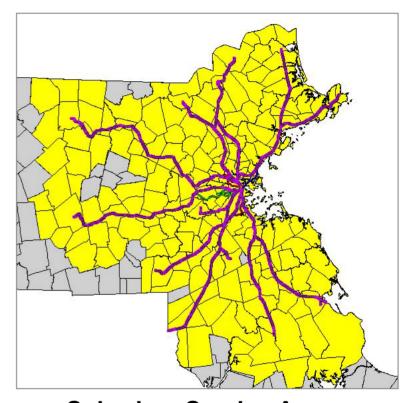


Where Does the CIP Invest Funds?



Core Service Areas: Bus, Subway, Silver Line \$2.233b

75%



Suburban Service Areas: Commuter Rail, some Bus \$725m

25%

Where Does the CIP Invest Funds?

Fairmount Corridor Improvement Program

- Bridges
- •New stations:
- •Four Corners, Newmarket, Talbot Avenue, Blue Hill Avenue

CNG Bus Facility: Wellington, Medford

Core Service Areas: Bus, Subway, Silver Line \$2.233b

75%

Suburban Service Areas: Commuter Rail, some Bus \$725m

25%

MBTA Website: Doing Business with the T

